COALITION PROVISIONAL AUTHORITY BAGHDAD

August 28, 2003

Please find enclosed a list prepared by Iraqi ministries outlining their priorities that cannot be funded in the 2004 budget of Iraq.

In the coming weeks, this list will be followed by a more detailed catalogue of projects resulting from the budgetary process and the needs assessments performed by the UNDG/World Bank-led mission to Iraq.

The attached list of priorities and the forthcoming catalogue of projects are critical parts of our preparation for the upcoming Donor's conference to be held in Madrid, October 23-24. Both of these documents will be distributed to the capitals of countries that will be invited to the Madrid conference.

Please do contact me should you have and questions or comments about the enclosed list of priorities.

Best regards

Ambassador Marek Belka Chairman, Council for International Coordination

IRAQI MINISTRY UNFUNDED PRIORITIES 2004 BUDGET YEAR

MINISTRY OF AGRICULTURE

Focus:

Reinvigorate the agricultural sector of Iraq's economy through technological and institutional rehabilitation.

PRIORITIES:

- Research facilities and laboratory equipment
- Renovation of training facilities
- Development of statistical data service institute
 - Buildings
 - Computer hardware
- Re-establish agricultural college system
- Construction and rehabilitation of irrigation systems
- Plant and livestock quarantine and veterinary services

MINISTRY OF CULTURE AND TOURISM BOARD

Focus:

Reinvigorate Iraqi culture and heritage, as well as develop an international tourism industry.

- Rehabilitation projects
 - National Library
 - State-owned hotels and resorts

- Ministry of Culture and Tourism Board headquarters
- Institute of Music
- Cultural Complex in Baghdad
- Theaters, Music/Art Institutes, Opera/Ballet Houses
- Sponsorship of the Iraqi Performing Arts
- Archeological site protection

MINISTRY OF EDUCATION

Focus:

Rebuild Iraq's elementary and secondary schools and vocational centers by building and outfitting schools, setting curricula, publishing textbooks, testing students, and auditing school performance.

- Rehabilitation and reconstruction of primary and secondary school buildings
- Classroom equipment
 - Desks
 - Computers
 - Scientific laboratories
- Training programs and centers
 - Teacher training
 - Literacy
 - Dropout recovery
 - Gender issues
- Security
- Funding for mobile libraries

COMMISSION OF ELECTRICITY

Focus:

Maintain and increase reliable power generation and distribution to the people of Iraq by focusing on the areas of Generation, Transmission and Substations, and Communication and Control.

PRIORITIES:

- Power Generation Facilities
 - Rehabilitation and construction
 - Fuel and chemicals for operation
 - Backup generator units
- Power transmission and substations repair
- Reconstruction of power distribution centers
 - National Center
 - 14 Regional Centers

MINISTRY OF HEALTH

Focus:

Restore the public health and primary care system by rebuilding critical infrastructure and public training capabilities.

- Renovate and re-equip 165 hospitals and 650 primary health care clinics throughout Iraq
- Renovate and equip 30 public laboratories within Primary Health Care Clinics to include public health, environmental, food, drug, water, and radiation programs
- Community based mental health system, including expansion of post traumatic stress disorder programs

- · Communications & information technology
 - Computers
 - Internet access for governorates
 - Automation of admissions and medical records
- Continuing professional education
 - Medical professionals
 - Health facilities engineers
 - Biomedical technicians
- Ancillary medical services
 - Central oxygen system
 - Artificial limb development
 - Rehabilitation programs
- Public health initiatives
 - Disease prevention
 - Maternal/infant care

MINISTRY OF HIGHER EDUCATION AND SCIENTIFIC RESEARCH

Focus:

Reconstruct Iraq's major public universities, colleges, post-graduate commissions, and technical institutes while introducing new technologies and techniques.

- Rehabilitation and reconstruction projects
 - Dormitories
 - Labs
 - Classrooms
 - Offices
- Information access
 - Libraries
 - New information technology infrastructure

- Education process quality improvement
 - Curriculum reform
 - Professional development courses
 - Establish English-speaking "international" university in Iraq
 - University partnerships
 - Facilitate international academic exchanges, seminars, and conferences
 - Rebuild academic publishing infrastructure
- Campus security
 - Training
 - Equipment

MINISTRY OF HOUSING AND CONSTRUCTION

Focus:

Promote construction of national infrastructure in the form of public housing, roads and bridges, and government buildings.

- Major construction projects
 - Public housing development
 - Intercity expressways
 - Bridges
 - Border protection complexes
 - Headquarter of the Ministry of Housing and Construction
- Rehabilitation of the National Council (Parliament) building
- Studies and design of Civil Information System for Baghdad and Governorates

MINISTRY OF INDUSTRY

Focus:

Oversee 52 of Iraq's state-owned enterprises that produce materials for key sectors of the economy: construction, agriculture, petrochemical, pharmaceutical, and industrial and household products.

PRIORITIES:

- Environmental projects
 - Waste water processing
 - Industrial emissions controls
- · Economic transformation consulting and training

MINISTRY OF INTERIOR

Focus:

Train and refurbish new Iraq Police Force and police stations, including those dedicated to traffic, public safety and border enforcement.

- Recruitment, training and equipping of new police force
- Border security facilities, training, and salaries
- Facilities security forces training
- Refurbish buildings and equipment of traffic police service
- Motor vehicle department communications and registration system modernization
- Fire and Emergency Management services equipment, training and public safety facilities modernizations
- Establish a Public Safety Academy

Establish a Security Communication Network

MINISTRY OF LABOR AND SOCIAL AFFAIRS

Focus:

Strengthen the national workforce through a comprehensive market-oriented and vocational training approach.

PRIORITIES:

- Expansion of employment center network offering workforce development programs
- Private sector employment program through local Ministry of Labor offices by offering training and subsidies
- Job skills training
 - Computer literacy
 - English as a second language
- Expansion of employment center network
- Modernization of vocational training institutes
- Day care centers

MINISTRY OF OIL

Focus:

Reconstruct Iraq's oil infrastructure, restore production to pre-war levels, and bring refineries up to a higher level of utilization and production.

- Rehabilitation of the communication system and geological exploration database
- Environmental protection projects

- Restoration of hazardous spill sites
- Research laboratory
- Regional organization for marine environment
- Oil technical and research institutes
- Truck tracking system for product distribution

MINISTRY OF SCIENCE AND TECHNOLOGY

Focus:

Provide the core scientific and engineering expertise to facilitate Iraq's reconstruction and development. Transform and modernize Iraq's industrial base.

- Waste Water Treatment Research, Engineering, and Design
 - Develop and institute a water pollution prevention program
 - Establish water chemistry laboratories and links to engineering and technical institutes
- Desalinization Research and Plant Design
- Building Technology and Materials
 - Develop improved construction technologies including better building materials and facilities
- Information Technology Modernization
 - Digitize critical data and create government-wide databases
 - Improve network interfacing of hardware and software and establish uniform or compatible software standards for use by the government

MINISTRY OF TRADE

Focus:

Restore procurement and distribution network to meet public welfare requirements until transition to a market economy can be achieved.

PRIORITIES:

- Ministry headquarters infrastructure repairs
- Silo rehabilitation
- Warehouse rehabilitation
- Ration registration centers
- Grain board building construction
- Food and grain quality testing facilities
- State companies and commercial centers repairs
- Market transformation technical assistance

MINISTRY OF TRANSPORTATION AND COMMUNICATION

Focus:

Strengthen aviation, ports, railroads and meteorological and communications systems.

- Civil Aviation
 - Training for personnel
 - Equipment modernization
 - Airport infrastructure
 - Safety/security equipment
 - Iraqi Airways aircraft replacement

- Port of Umm Qasr
- Infrastructure repairs
- Security systems
- Cargo handling equipment
- Port operation and maintenance vehicles and boats

Railroad

- Modernization of signal communication system
- Modernization of track structure
- Modernization of locomotives and cars
- Development/Acquisition of intermodal facilities and equipment

Meteorology

- Staffing/Training of weather forecasters
- Acquisition of meteorological equipment
- Infrastructure repairs
- Information and Communications Technology
 - Network systems planning and analysis
 - First response communications system
 - Establish communications infrastructure

MINISTRY OF WATER RESOURCES

Focus:

Restore integrated water resource management by balancing the competing demands of irrigation, municipal and industrial water supply, hydropower, flood control, and environmental requirements, including marsh restoration.

- Environmental restoration such as reconnecting the Euphrates River
- Establish water supply pipeline and water treatment plant for the Basra/ Um Qasr treatment plant
- Technical modernization

- Water control operations
- Satellite communications system
- Water quality monitoring equipment
- Technical and laboratory equipment for the five State Commissions
- Rural ground water supply project in Northern region
- Dam geotechnical and structural restoration
- Rehabilitation of existing drainage and irrigation systems
- Generator replacement for key pumping stations, barrages and dam sites
- Replacement of pumps and electrical controls for priority pumping stations
- Training for
 - Ecological monitoring, especially for marsh restoration
 - Water quality analysis
 - Environmental and hydrological analysis
- Studies on
 - Water use fees
 - National water demand and availability
 - Development of salinity management model for agriculture and irrigation drainage system

MINISTRY OF YOUTH AND SPORT / OLYMPIC COMMITTEE

Focus:

Promote out-of-school education, reconstruct recreational facilities, and develop world class Iraqi athletes and athletic programs.

- Youth Centers
 - Construction/ reconstruction
 - Equipment
 - Personnel
- Indoor recreation facilities

- Indoor gymnasiumsNew swimming pools
- Construction and rehabilitation of soccer stadiums, soccer fields and sport clubs